



*FROM INJURY
TO INDEPENDENCE*



Aspire is committed to supporting people with spinal cord injuries at every stage of their journey, through to independence. We have continued to engage with people who are spinally injured and specialist clinical professionals to identify areas of greatest need to help direct the management, provision and development of our vital services. Our continuing growth throughout the year has ensured that these services are available to more people with spinal cord injuries than ever before.

Aspire Grants awarded greater financial support, to purchase specialist equipment, than in any other year. Our Aspire Independent Living Advisors are on hand in the Spinal Injury Centres to give expert guidance to those newly injured, on their road to rebuilding an independent life. We added two more houses to the Aspire Housing Programme and the Assistive Technology service is continually improving through research into the latest accessible technologies.

Aspire prides itself in providing practical solutions to the problems faced by people with spinal cord injuries. This Annual Impact Report demonstrates the value of our work that we have been proud to deliver.

Thank you for your support.

A handwritten signature in black ink, appearing to read 'B. Carlin'.

Brian Carlin
Chief Executive Officer

OUR VISION

Aspire is dedicated to achieving a world where people with spinal cord injuries have an equal place in society by removing physical obstacles, economic barriers and social prejudice that divide disabled and non-disabled people.

OUR VALUES

Equality - we believe people with spinal cord injuries should have equal opportunities in life, free from physical obstacles, economic barriers and social prejudices.

Solutions - we believe in supporting people with spinal cord injuries move from injury to independence by finding practical solutions.

Energy - we are driven continually to adapt and react so as best to meet the changing needs of people with spinal cord injuries.

MONITORING OUR SERVICES

Aspire believes that there is not a 'one size fits all' solution to providing practical help to people who have been paralysed by spinal cord injuries. Our core services are carefully monitored and assessed regularly to ensure that they are achieving our aims and to make adjustments where necessary.

Housing – Our target is to have at least 90% of our properties in use. Therefore the programme is measured by monitoring occupancy rates and the length of the tenancy, whilst we also evaluate our effectiveness in responding to tenant issues, such as repairs. Once a tenant has a permanent home to move to, they are asked to complete an exit interview.

Independent Living Advisors - Each advisor completes a weekly report detailing the number of patients they have spoken to and the topics covered. We telephone ex-patients to get their feedback on the Service.

Aspire Grants – All grant recipients are called six months after receiving their equipment and asked to complete a short questionnaire. This helps Aspire to ascertain the impact that the equipment has made and to evaluate its effectiveness. This is useful not only for future applicants, but also to our Assistive Technology volunteers and Independent Living Advisors when they are asked for advice by patients.

Assistive Technology - A more detailed monitoring system has been launched, where we record how many people use our equipment, what pieces they use and what they think of it.

UNDERSTANDING THE NEEDS OF PEOPLE WITH SPINAL CORD INJURY

Aspire provides practical help to people who have been paralysed by spinal cord injuries. We do this through our services: Aspire Housing, Assistive Technology, Independent Living and Aspire Grants.

Since the charity's inception, Aspire has worked with thousands of people with spinal cord injuries. We have contact with them every day, whether it is through our Independent Living Advisors working with newly injured people; enquiries for equipment funding via Aspire Grants; help with accessible Housing; Assistive Technology training; or answering questionnaires relating to our Campaigning work.

By talking to people with spinal cord injuries, together we identify their needs and the challenges they may face. We work closely with the Spinal Injury Centres, other charities and spinal cord injury experts to try to meet these requirements and create greater opportunity and choice for people with spinal cord injuries, so that they can lead more independent lives.



ASPIRE HOUSING

For many spinal cord injury patients, moving back into their own home is not an option on leaving hospital. This can result in people being inappropriately discharged into Care Homes, inaccessible houses or even kept in hospital longer than necessary. The Aspire Housing programme offers an alternative temporary solution whilst adaptations to their own property are being made or permanent housing arranged. The properties are located in areas which have been indentified, in consultation with the Spinal Injury Centres, as areas where re-housing patients is an issue.

Stephen

Stephen sustained a spinal cord injury in 2010 and was a patient at the Royal National Orthopaedic Hospital in Stanmore where he was referred to Aspire Housing through his Case Manager.

Stephen owned a property but, after his accident, it was no longer suitable for his needs. Whilst adaptations were being made to his property, Stephen needed a place to live that was accessible and not too far from his own home.

Aspire was able to offer Stephen the opportunity to be our first tenant in our new Aspire House in Islington. Stephen moved into the property in January 2011.

Stephen says, "I was really worried about where I was going to live, especially when it looked like I might have to move to a local hospital or end up in a nursing home, so I was thrilled when I was offered the Aspire House. Since leaving hospital and moving into the flat, I feel my true rehabilitation has begun."

In 2010/11 Aspire opened a house in Islington and Crawley and 7 more are planned for 2011/12.

Aspire has 21 houses across the UK.



Aspire provided course content for the Spinal Injury Association's new Housing Masterclass.

A team from Access Legal from Shoosmiths at a set up day. The company raised £26,000 to set up a new **Aspire** Home.



THE IMPACT OF THE ASPIRE HOUSING PROGRAMME ON THE INDIVIDUAL

Many people who are paralysed by a spinal cord injury are unable to move back into their own home when they are discharged from hospital. Aspire Houses provide a place they can call home, where they can live back amongst their family and friends.

Being sent to a Care Home can be very isolating and can inhibit recovery, particularly for younger people. Living in an Aspire property offers greater independence and gives them the opportunity to move on with their lives.

THE IMPACT OF THE ASPIRE HOUSING PROGRAMME ON SOCIETY

The freedom afforded by living independently can impact someone's life significantly. It can mean that they are able to return to work, learn new skills, retrain or continue their education. In some cases this can lead to the individual claiming fewer benefits, putting less strain on the welfare system.

PLANS FOR THE FUTURE

In 2011/12 we plan to deliver seven new Aspire Houses.

We are commissioning research which will look at the long term impact of discharging people into nursing homes. With the results, we will put pressure on Local Authorities to end this practice.

ASPIRE GRANTS

Aspire awards grants to spinally injured people to enable them to buy the essential equipment they need to get on with their lives. Disability is expensive, for example a powered wheelchair can cost up to £18,000, and therefore affording the appropriate items that will enhance their lives is often out of reach for many people. Having the right equipment, such as a lightweight wheelchair, can make an enormous difference to someone's life. Jasmine says, 'My new wheelchair is so much lighter and easier to use. I am now able to lift it into the car on my own. This means I can now drive again, something I wouldn't ever have imagined doing with my old wheelchair.'

The equipment funded by Aspire consisted of: 37 manual wheelchairs; 6 powered wheelchairs; 8 sets of E-motion wheels; 16 laptops/PCs; 16 Assistive Technology items; 1 bed; 4 pieces of exercise equipment; 1 page turner; and 2 mobility scooters.

Ann

Ann was involved in a road traffic accident in 2000, which left her paralysed. In 2010 Ann applied to Aspire Grants for assistance in purchasing a lightweight wheelchair.

"Before purchasing this wheelchair, I had always had a NHS wheelchair which was very heavy, bulky, big and not practical. My physiotherapist suggested I apply to Aspire for funding for a lightweight manual wheelchair. I had never asked for help before. The process was very simple; I had a voucher from wheelchair services, and a contribution, and Aspire funded the rest. The wheelchair has definitely made me more independent and I feel normal now as the wheelchair fits to my body. I have lost three stone in weight and feel so much better. I am able to push myself, I am more agile and the height means that I can now reach the kitchen surfaces without a struggle. I also find transferring from the chair a lot easier."

Ann has completed an evening course in Psychology and says, "I would like to go back to work and feel much more confident with my new wheelchair. I am interested in being a counsellor."

We aim to give £120,000 in grants in 2011/12.

We awarded £99,600 to 89 individuals in 2010/11.



Aspire Grants have been supporting people with spinal cord injuries throughout the UK for more than sixteen years.



THE IMPACT OF ASPIRE GRANTS ON THE INDIVIDUAL

It is no secret that the NHS wheelchairs given out to patients are inappropriate for most spinally injured people. This is because they are usually bulky, heavy and not bespoke. Wheelchairs, lightweight or powered, funded by Aspire, give people with spinal cord injuries greater independence. This means the possibility of being able to drive, return to work and being able to go out into the community, reducing feelings of isolation.

Assistive technology allows people to stay connected to friends and family, to do online shopping and banking or pursue business interests, all of which leads to greater independence.

THE IMPACT OF ASPIRE GRANTS ON SOCIETY

The majority of people do NOT receive large compensation packages after injury and can struggle to pay for the equipment they desperately need. The grants awarded by Aspire help them to purchase these items, which subsequently eases the financial burden on them and their families, allowing them to focus on their recovery.

The equipment that we fund can enable people paralysed by spinal cord injury to return to work, ultimately relieving the burden on Local Authority services.

PLANS FOR THE FUTURE

We aim to increase the amount of grants we award every year, until the need is met.

The budget for 2011/12 is £120,000 and will increase every year.

ASPIRE'S INDEPENDENT LIVING ADVISORS

Aspire's Independent Living Advisors offer practical support to newly injured people by signposting them towards essential services, whether they be Aspire Services or not. All of the Advisors have spinal cord injuries and are therefore able to share their knowledge and experiences.

The Advisors work in the Spinal Injury Centres all over the UK and hold sessions every week for patients. These sessions are ultimately geared towards ensuring that the patients have the knowledge and information they need when their rehabilitation is over and they leave hospital.

Susan

Susan sustained a spinal cord injury after a dental abscess left her paralysed. Susan spent six months in a Spinal Injury Centre where she met an Aspire Independent Living Advisor.

"The Aspire Independent Living Advisor was helpful to chat to. He was always spurring me on, helping me to keep going. He gave me advice when I was upset, which helped me to cope with my worries. I used to ask him lots of questions and he always had time for me."

Susan was concerned about housing as her home was not accessible and she wanted to find a place close to her daughter's school. The Aspire Independent Living Advisor was able to signpost Susan to services available to her.

"Having just been paralysed, all of this was very new to me. It helps to have someone there with you who has been through it all themselves and to draw from their own experiences on how they have managed to live an independent life for so many years."

Aspire Independent Living Advisors spoke to 500 new patients in 2010/11.



Aspire's Independent Living Advisors had training throughout the year on topics such as presentation skills, housing issues and Continuing Healthcare Funding.



THE IMPACT OF THE INDEPENDENT LIVING ADVISOR SERVICE ON THE INDIVIDUAL

Anecdotally, we know that having Advisors who have spinal cord injuries themselves, who work and drive, shows newly injured patients what is possible after discharge from hospital.

Our Advisors direct people to services they may otherwise not have known about and give advice on more personal topics, such as how to travel abroad with a wheelchair.

THE IMPACT OF THE INDEPENDENT LIVING ADVISOR SERVICE ON SOCIETY

Having access to an Advisor who can answer all manner of questions, and who can share personal experience on what life can be like post injury, can enable spinal cord injured patients to move forward positively and regain their independence. This could be through work, volunteering or taking up a new sport.

PLANS FOR THE FUTURE

We aim to provide more training to our Advisors in 2011/12 on topics such as Access to Work, Motability and Driving Assessments.

We are working closely with the PDCS (Pension, Disability and Carers Service) to roll out a national service for benefits advice and help with form filling.

ASPIRE ASSISTIVE TECHNOLOGY

Our Assistive Technology service is a programme of volunteer-led computer assessments and training, which is carried out at Spinal Injury Centres across the UK.

Using a computer every day is something that most of us take for granted, whether it is for work, school or fun. The facilities and specialist equipment that we provide allow people to access computers independently, regardless of the level of their injury. The technology available, such as head or mouth controlled mice and voice recognition software, gives every patient the chance to email, keep in control of their banking and do all those tasks that make computers so invaluable to us all.

Doreen

Last March, Doreen fell down a flight of stairs at her home and sustained a spinal cord injury. As a result, she is paralysed from the sternum down and has limited arm and hand dexterity. Her daughter was getting married in Greece in June and Doreen was desperate to be involved in some way. However, since she was still undergoing rehabilitation she was unable to fly out for the wedding.

The Aspire computer facilities at the Spinal Injury Centre enabled her to be an integral part of the big day. Doreen had never used a computer before and so an Aspire volunteer started teaching her the basics. By installing a specially adapted mouse, Doreen could easily control the computer despite her limited dexterity and she was quickly using the internet to shop for wedding gifts, as well as using email to keep in touch with friends and family.

As her confidence improved, and the wedding day approached, Aspire added a webcam to the computer and Doreen also started using Skype to discuss the arrangements.

On the wedding day itself, Doreen and some of the hospital staff donned their finery and settled down in front of the computer. A webcam had been installed in the church in Greece allowing Doreen to follow everything that was happening, and the Skype facilities meant that she could chat to other people – including her son – who was also unable to make the wedding. For Doreen, the computer facilities ensured she enjoyed the day she'd been looking forward to for months.

"I can't say that I wasn't nervous before I started all this; I really didn't have a clue about computers. But Richard, the Aspire trainer, was just brilliant. Having never used a computer before, he was so patient and made sure every step was taken at my pace. I almost wonder now how I managed without email and the internet, which shows just how far I've come! The wedding day was so emotional; I'll never forget watching the whole congregation turn around and wave at me at the end of the ceremony, reminding me that I really was a part of the day."



Andrew Kell, our first dedicated Assistive Technology Manager, came into post in September 2010.

20 volunteers contributed to delivering Assistive Technology training to patients in Spinal Injury Centres.



THE IMPACT OF THE ASPIRE ASSISTIVE TECHNOLOGY PROGRAMME ON THE INDIVIDUAL

Most people use a computer every day, whether at work, school or home. With Assistive Technology, this is still a possibility for people with high level paralysis, allowing them to keep in touch with friends and family whilst in a Spinal Injury Centre. Newly injured patients spend months in hospital, often far away from their home town and so having access to a computer to email or Skype loved ones is vitally important.

Aspire provides Assistive Technology facilities in nine of the eleven Spinal Injury Centres in the UK, where volunteers are available to train patients to use the specialised equipment and software. For those people who may not be able to do the same job after injury, it can allow them to retrain and hopefully return to work.

THE IMPACT OF THE ASPIRE ASSISTIVE TECHNOLOGY PROGRAMME ON SOCIETY

Having access to the right tools necessary to aid a return to employment, ensures that people with spinal cord injuries do not need to rely solely on the welfare system.

PLANS FOR THE FUTURE

A monitoring service will be launched to study the impact and effectiveness of the Service.

We will continue to research and trial new technology and equipment in the Spinal Injury Centres and with our volunteers.

We will host the third Aspire Assistive Technology Conference.

ASPIRE CAMPAIGNING

Aspire's campaigning work harnesses our vast experience and knowledge of the lives and needs of people with spinal cord injuries to influence public policy, practice and perception.

In 2010/11 we responded to eight Government consultations on topics including powered wheelchairs, 21st century welfare, accessible housing, public transport accessibility, the London Disability Equality Scheme and the Equality Scheme for Communities and Local Government.

In June 2010, Aspire launched the Care Questionnaire to collect evidence from spinal cord injured outpatients about their care packages. We are intending to roll this out to more of the Spinal Injury Centres across the UK by the end of the next financial year. With the results, we hope to build a clearer picture of care services for people with spinal cord injuries. These findings will enable us to make recommendations on what works well and what needs to be improved.

PLANS FOR THE FUTURE

To keep the needs of people with spinal cord injuries on the Government's agenda.

To meet with more MPs, public officials and decision makers to raise the profile of the issues faced by people with spinal cord injuries.

To expand our Care Questionnaire to other Spinal Injury Centres.

To continue to represent the needs of people with spinal cord injuries by responding to Government consultations.

We use our experience and knowledge of the needs of people with spinal cord injuries to influence public policy, practice and perception.



The ANTC employs 17 full time staff and 14 part time staff, including 4 members of staff who have a spinal cord injury.

There were around 148,000 visits to ANTC in 2010/11, an increase of 11,000 from 2009/10.



ASPIRE NATIONAL TRAINING CENTRE

The Aspire National Training Centre employs 17 full time and 14 part time staff, including 4 members of staff who have a spinal cord injury.

Since opening in 1991, the Aspire National Training Centre (ANTC) has gone from strength to strength. ANTC is a leading innovator in accessible and inclusive fitness training and sporting activities, with facilities including a fully accessible fitness studio, sports hall, group exercise classes and Kidz Zone which offers a wide range of activities for children from 6 months to 12 years old. It also has a 25 metre swimming pool which was the first in Europe with ramped access for wheelchair users.

In 2010/11 ANTC's turnover was in excess of £1 million, the first time it has reached this milestone. ANTC is fully self funding and therefore no charitable donations are used.

The Fitness Studio has been completely refurbished, which included the installation of Stage 2 Inclusive Fitness Initiative (IFI) accredited equipment. This has led to an increase in gym usage of around 5%.

The use of ANTC by disabled people continues to increase. Disabled members make up 33% of our total membership, which includes teams that use the facilities such as Wheelchair Rugby and Wheelchair Basketball.

PLANS FOR THE FUTURE

We will be applying to the Sport England Inspired Facilities fund in order to completely upgrade the swimming pool changing rooms. Plans include a fully accessible wet room and new shower and toilet facilities.

We will continue to work with partners, including the local Primary Care Trust, to improve the health and wellbeing of the local population.

ASPIRE SPORTS DEVELOPMENT

Aspire have a successful Sports Development team in place to provide opportunities for people to take part in sport and exercise.

We actively encourage people with disabilities, including those with spinal cord injuries, to undertake regular exercise, whether that is through activities such as using the gym or swimming or taking part in sports such as Wheelchair Rugby, Football and Basketball. Aspire firmly believes that there should not be any barriers to participating in sport and would like to see this happening across the whole of the UK.

In 2010, Aspire, in partnership with YMCAfit, developed the groundbreaking Instructability Programme. This programme's aim is to increase the employment of disabled people as fitness instructors and is free to participants. Instructability was awarded the Inspire Mark by the London 2012 Inspire Programme.

Our Sports Development Manager, George Timotheou, works in close partnership with the Tottenham Hotspur Foundation, local government departments, schools and other charities to provide opportunities for all to take part in sport.

Multi Sports 4 All

The Aspire Sports Development Team contacted schools in Barnet, Brent and Harrow offering them each 10 hours of free coaching sessions in multi-sport activities; activities which could be easily adapted to enable participation by disabled pupils.

The sessions ran between November 2010 and February 2011 and were delivered by Aspire's team of experienced coaches; the majority of the sessions took place on the schools' premises during school hours. Wherever possible, the schools' own sports equipment was used during the sessions to ensure that the schools were not reliant upon Aspire to continue delivering the sessions beyond the lifespan of the project.

The Aspire coaches worked closely with the schools' teachers and assistants and, where appropriate, educated them on how to adapt sports sessions for disabled pupils.

310 students took part in our free coaching sessions in multi-sport activities.



17% of people in the UK are disabled yet only 3% take part in physical activity.



The end of the free coaching sessions culminated in a multi-sport activity day for all the participating schools, held on 17th February 2011 at the Aspire National Training Centre.

The aim of the event was to showcase the progress made by the students and to introduce them to the purpose-built, fully accessible leisure centre and the activities that Aspire provides.

Throughout the project, gifted and talented pupils were offered further coaching as well as pathways into local, regional and national competition.

A weekly multi-sport coaching session at Aspire was established, which is designed to improve players' skills.

PLANS FOR THE FUTURE

To obtain funding, to fill the gap created by government cuts, for sports in schools.

To increase participation in sports by disabled people from 3 to 17 percent.

To create grassroots sports clubs for disabled people.

To encourage more disabled people to use the facilities at the Aspire National Training Centre.

FUNDRAISING AND MARKETING

Despite a challenging economic climate, Aspire is very pleased to have increased our income over the last financial year. We could not have done this without the incredibly generous support of thousands of people and organisations up and down the country.

Over half of the income generated last year was by people taking part in active challenges and fundraising with their friends, families and colleagues. We've had people swimming the English Channel, cycling from one end of the country to the other, and one group of musical fundraisers took on the Three Peaks Challenge whilst playing their cellos!

We've also enjoyed considerable support from a wide range of Trusts and Foundations, companies and local community groups. Many companies have decided to support Aspire by complementing their donations with in kind support and volunteering. This has included media expertise, legal advice and holidays for our auctions. We've also had several companies send teams of DIY experts out to help us assemble flat-packed furniture for the Aspire Houses.

Aspire Iron Man

On 6th October 2010, the inaugural Aspire Iron Man Challenge took place. Teams from Dorel UK and Lloyds Bank Corporate Markets swam, cycled and ran a marathon, all without leaving the Aspire National Training Centre and grounds, whilst raising huge amounts of money for the Charity.

For the Lloyds team it all began back in April at the annual Sports Quiz Dinner, held at Lord's Cricket Ground, when Relationship Manager Alan Greenham bravely signed up to do the Iron Man Challenge on his own to support Aspire. Luckily for Alan, his team stepped in to share the challenge with him. The team of six each swam 25 lengths of the 25 metre Aspire pool, ran 4 or 5 miles and then cycled just under 19 miles.

Alan said, "As well as really enjoying the event and stretching ourselves, we raised a significant amount of money for a very worthwhile charity – and we will be doing it all again next year when hopefully we can persuade a few of our clients to take us on as well."

The Aspire Iron Man 2010 raised £11,515.21 to support people with spinal cord injuries.



Despite the economic downturn, Aspire's fundraising income has increased in the past 12 months.



THANK YOU

Thank you to everyone who has helped and supported Aspire. Whether you have set up a regular donation to Aspire, funded one of our projects, taken part in an event or assembled a wardrobe, we could not have helped as many spinally injured people as we have without your contribution. We hope that you will continue to support Aspire.

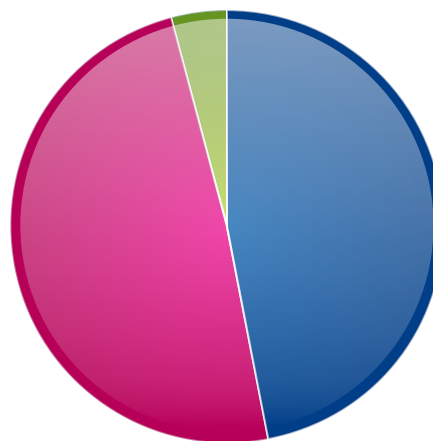
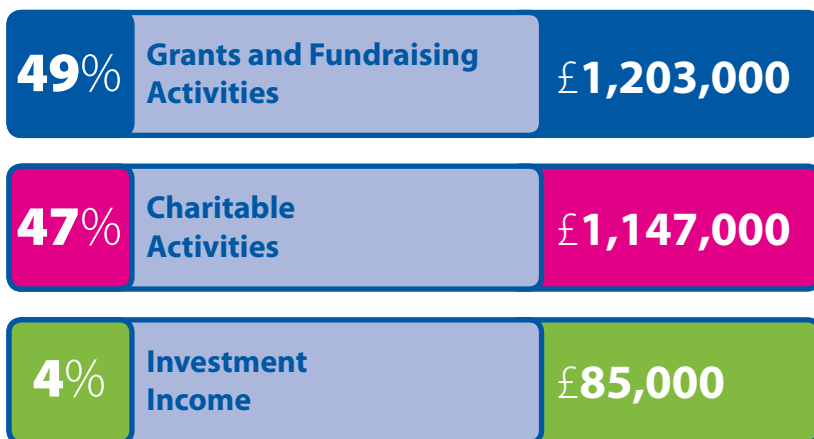
Aspire would like to thank the following trusts and foundations for their support of our work during the last year:

ADDLESHAW GODDARD CHARITABLE TRUST / ANNETT CHARITABLE TRUST / BERGQVIST CHARITABLE TRUST / CARR-ELLISON / CAUDA TRUST / CITY BRIDGE TRUST / CLAPMAN CHARITABLE TRUST / FROGNAL TRUST / GARFIELD WESTON FOUNDATION / GREY COURT TRUST / HARAPAN TRUST / HOWARD CHARITABLE TRUST / JAMES TUDOR FOUNDATION / JAMES WISE CHARITABLE TRUST / JOHN ELLERMAN FOUNDATION / JORDAN CHARITABLE FOUNDATION / K W CHARITABLE TRUST / KATHLEEN HANNAY MEMORIAL CHARITY / LIONEL WIGRAM MEMORIAL TRUST / LONDON MARATHON CHARITABLE TRUST / MANCHESTER GUARDIAN SOCIETY CHARITABLE TRUST / MELTON MOWBRAY BUILDING SOCIETY CHARITABLE FOUNDATION / MICHAEL SHANLY CHARITABLE TRUST / MILBOURN CHARITABLE TRUST / MRS ELIZABETH GRACE CHADWICK TRUST / NORMAN FAMILY CHARITABLE TRUST / NORMAN TRUST / NOTTINGHAM GENERAL DISPENSARY / PHILIP KING CHARITABLE TRUST / PILKINGTON CHARITIES FUND / RAINFORD TRUST / ROFEH TRUST / ROWLANDS TRUST / SAMUEL KELLER CHARITABLE TRUST / SCOTSHILL TRUST / SIR JAMES ROLL CHARITABLE TRUST / STEINBERG FAMILY CHARITABLE TRUST / TAURUS FOUNDATION / THE ANSON CHARITABLE TRUST / THE CHRISTOPHER LAING FOUNDATION THE FITZROY ORGANISATION / THE HINTZE FAMILY CHARITABLE FOUNDATION / THE NEIGHBOURLY CHARITABLE TRUST / TOLLARD TRUST / WOOLF CHARITABLE TRUST / WORSHIPFUL COMPANY OF WHEELWRIGHTS

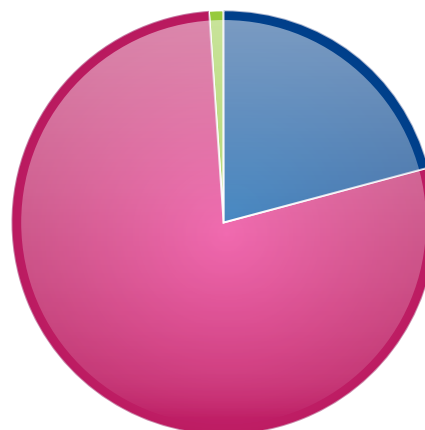
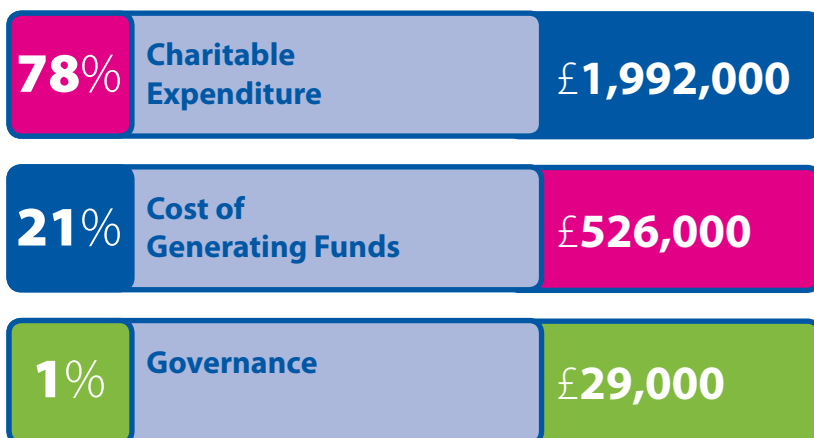
Aspire would also like to thank the following for their support:

ACTIVE ASSISTANCE / ALAN BLOOM / BARLOW ROBBINS / BEATABILITY LTD / DOREL UK LTD / EUROTUNNEL / FLETCHERS / HOLLISTER / IN DEPTH TOURISM & MARKETING / IRWIN MITCHELL / JOHN INVERDALE / LIL-LETS UK LTD / LLOYDS BANK CORPORATE MARKETS / LONDON SPECIAL RISKS / MAILSPORTS / MARU / MAZARS / P R HANNA / PORTERS PARK GOLF CLUB / RFE INTERNATIONAL LTD / ROB NOTHMAN / SAINSBURY'S (EDGWARE) / SHOOSMITHS / SWIMTREK / TESCO DIRECT / WILKINS KENNEDY

INCOMING RESOURCES FOR 2010-2011



RESOURCES EXPENDED 2010-2011



CHARITABLE EXPENDITURE 2010-2011

